PROFILE OF Mr. T. SANKARALINGAM

Mr. T.Sankaralingam, prior to superannuation on 30th April 2008, was Chairman & Managing Director of NTPC the largest and most efficient power utility in India.

Mr. T.Sankaralingam, has an illustrious career spanning nearly 38 years of outstanding professional contribution. A graduate in Electrical Engineering, he started his career as Lecturer in Directorate of Technical Education, Tamil Nadu. His sound knowledge of engineering began to get its practical expression during his employment in Tamil Nadu Electricity Board and BHEL before his joining NTPC in December 1977. He became Director (Projects) of NTPC in August 2001 and its Chairman & Managing Director in April 2006.

A business leader with keen strategic insight, Mr. T. Sankaralingam is a versatile power engineer and has extremely rich hands-on experience in almost all facets of Engineering, Contract Management, Construction, Commissioning, Operations and Maintenance. His professional acumen includes expertise in strategy formulation, business leadership, technological innovation, strategic acquisition and business diversification. He was committed to nurturing and strengthening a strong work culture, has passion for world class quality in all aspects of organizational functioning.

Mr. Sankaralingam led the transformation of NTPC into an integrated global energy major, dealing in all the links of the energy value-chain covering coal mining, natural gas and LNG, power trading, power distribution and hydro power development and has set new benchmarks in project implementation, and operation of power plants.

He was the architect of Simhadri Project of NTPC which is now widely acknowledged as a model power project. This Project became the first Asian project to win the very prestigious International Project Management Association (IPMA) Award in 2005 against stiff and high quality competition across the globe.

Mr. Sankaralingam was a non-executive Chairman of many Joint Ventures and subsidiaries of NTPC, such as NTPC Tamilnadu Energy Company Ltd., (a JV between NTPC and Tamilnadu Electricity Board); Bharatiya Rail Bijlee Co. Ltd., (A JV between NTPC and

Indian Railways); Kanti Bijlee Utpadan Nigam (A JV between NTPC and Bihar State Electricity Board); NTPC Electric Supply Company (A fully owned subsidiary of NTPC); NTPC Hydro Limited (A wholly owned subsidiary of NTPC) and NTPC Vidyut Viyapar Nigam (A wholly owned subsidiary of NTPC).

He has also been non-official Director of APGENCO and also served as non-official Director in Torrent Power Pvt. Ltd.

Mr. Sankaralingam's other assignments, post superannuation, include Managing Director in BGR Energy Systems Limited; Managing Director in Cuddalore Power Gen Corporation Limited; and is continuing as Non-executive Chairman in East Coast Energy Pvt. Ltd., Non-Executive Chairman in Bhuvaneshwar Power Private Limited; and Director in Athena Chhattisgarh Power Private Limited.

He is a Fellow Member of Institution of Engineers, India. He was conferred 'Distinguished Fellowship' Award by Institution of Directors (IOD), India and 'Distinguished Alumni Award' by NIT-Trichy. Recognizing his expertise in Project Management, Project Management Associates (India) awarded him with Honorary Fellowship in Project Management. He was honoured as the Chairman of the Jury for the IPMA Award.

He has been instrumental in getting many awards and accolades for NTPC during his tenure as CMD / Director such as (to cite few) Platt's Top 250 Global Energy Companies Award for 2007, International Project Management Award, Golden Pea-cock Award for Corporate Governance, Mother Teresa Award for Corporate Social Responsibility, Wartsila-Mantosh Sondhi Award for the year 2006 for outstanding achievements and contribution to the Power Sector apart from Meritorious Productivity Awards from SCOPE and Govt. of India.

He has served as Vice Chairman of CIGRE India and Chairman of National Study Committee of CIGRE for Distributed Generation. He was guiding and steering a number of important professional institutions. He was Member Secretary, World Energy Council's India Member Committee (WEC-IMC), the largest and oldest multi-energy forum in the world.

He is a recipient of Eminent Engineer Award-2005 from Institution of Engineers, Delhi.